



Planning in the Face of Economic Uncertainty



Recession is looming Brands are thinking about cutting budgets.

Questions Brands Are Trying to Answer









"Should we cut budgets across the board?" (equally across activities)

"How much budget do I need to offset the recession and still hit my sales targets?"

"Which markets should we cut budget in?"



"What will happen next year if we hit a recession and I keep my budget the same, make a small cut, or make a large cut?



"We're facing heavy competition; will we lose share of voice?"

Marketing is a Key Driver of Business Performance, and Amount of Investment is the #1 Driver of Success



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Amount of Investment 9 目 \$ **Creative Quality** Halo Mix of Media

Relative Importance for Business Impact

- Spend is the most important factor for impact.
- Creative is second only to investment levels.
- Halo also has a strong impact on performance.

Don't React, Adapt



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Our ROI Genome

showed that brands that increased media investment during the recession saw



Stronger ROI

60% of brands saw ROI improvements during the last recession – even the brands that increased marketing investment.



Business Growth

Brands who increased media investment realized a 17% growth in incremental sales.



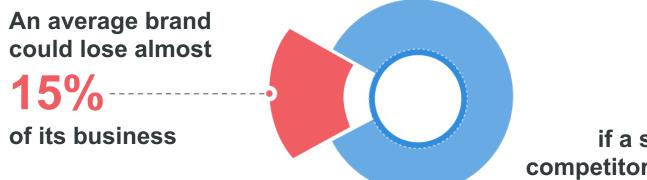
Brand Building

Over half of brands that increased marketing investment saw ROI growth in back-to-back years.

If competitors increase spend, you could lose 15% of your business



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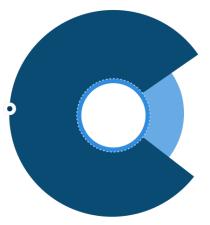
if a similar sized competitor doubles its marketing investments

Don't cut brand budgets, because it drives demand



ANALYTIC

Brand messaging outperforms performance --- 80% messaging --- 9F THE

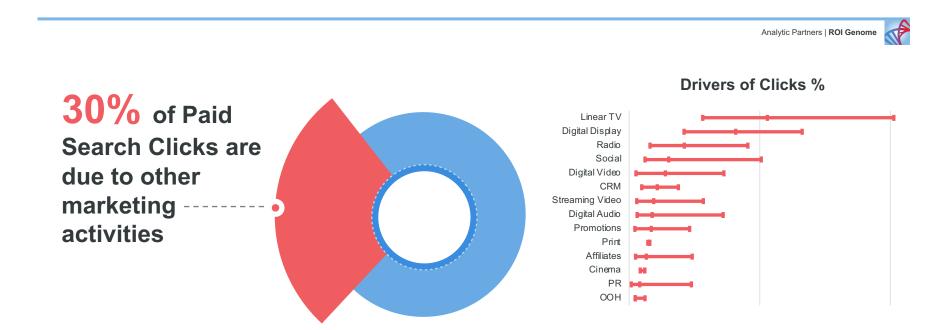


While we have often seen higher response from Equity/Megabrand messaging, results depend on a number of factors such as value and perceived value of the promo, the way brand vs. product are communicated, and how much branding comes through – Equity & Megabrand can come through in Product/Promo messaging.

Be wary of performance metrics such as Last click



Consider cascading & synergistic impacts e.g. search is influenced by other marketing

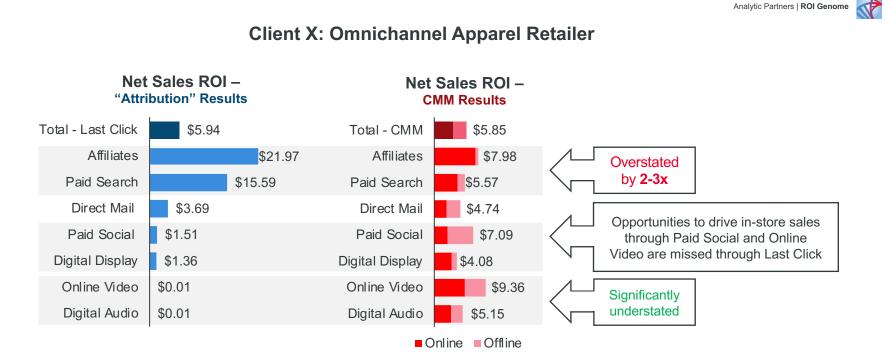


Source: Analytic Partners ROI Genome - Global Cross-Industry Sample



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Case Study: Last Click and similar simplistic measurement can lead to misinformed decision making

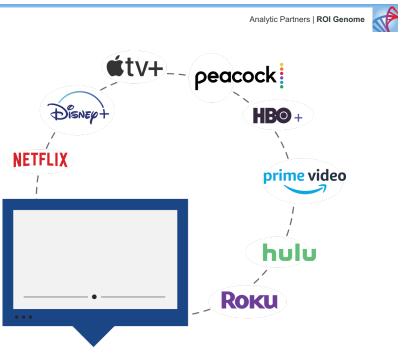


Streaming Video / CTV has a stronger return on investment than other advertising spend



Spend on CTV has a 30% stronger ROI

than other advertising spend.

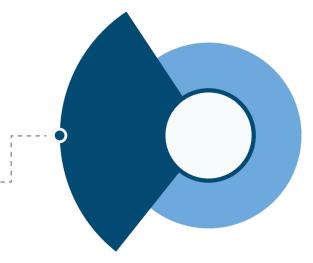


Streaming TV is underutilized & represents opportunity



TP

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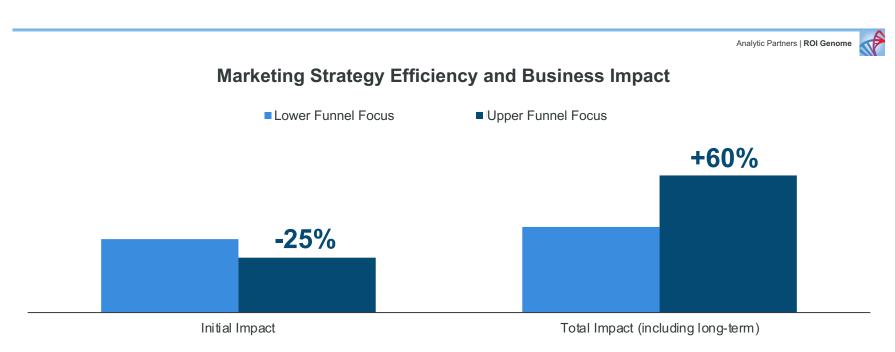


CTV should be at least 10% of total ad spend and could be as high as



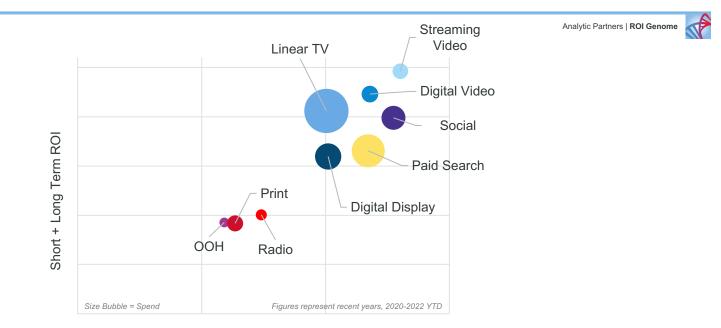
Overinvesting in Lower Funnel tactics limits growth in the longer-term





Figures represent recent years, 2018-2022 Strategy = Channels, Approach & Messaging

On average, Video performs better when considering longer-term impacts



Short Term ROI



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Inform decisions with transparency & tradeoffs

Scenario Planning Strategies

- Must include marketing & non-marketing
- Showcase impact of spending
 - incremental gains/losses
- Optimize for short & long-term
- War-game competitive actions
- Invest in brand
- Maximize halo
- Leverage channel synergies
- Plan, Monitor, & Adapt





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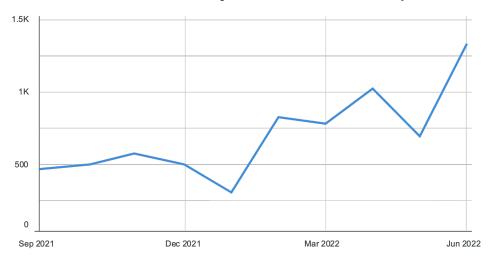


Brands that adopt

drive 5X the growth

measurement programs

versus those that don't



Scenarios Run in Analytic Partners GPS Enterprise

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Scenario planning is up 2x this year

Brands that leverage analytic decisioning grow 5x more

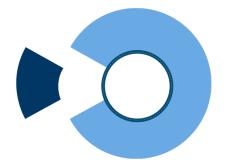


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Case Study 1



Scenario planning helped restore budget







In June, C-level asked to cut 30% of the 2H 2022 budgets Evaluated if they should cut budget equally across all activities

Budget was restored, convinced execs and finance to maintain budgets

Case Study 2



Simulated different environmental factors to forecast revenue for next 3 years







CFO looking to cut marketing budgets (10% and \$30MM) Forecasted best, most likely, and worstcase scenarios on flat budget, small budget cut, and major budget cut

Decision in progress



Thank you

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